

# Lancashire Violence Reduction Network

Outcomes Framework

2023-2025



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## Acknowledgements

Established in 2019, the Lancashire Violence Reduction Network (LVRN) is a collaboration of public, private, third sector, community and lived experience organisations and individuals, which aims to prevent and reduce violence.

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**Note.** The above list includes people who contributed to the development of the original outcomes framework.

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**“Our vision is for every person living or working in Lancashire to feel and be safe from violence and violent crime.”**

# Introduction

The Lancashire Violence Reduction Network (LVRN) Outcomes Framework 2023-2025 builds on the original LVRN Outcomes Framework, first developed between June and September 2020, in consultation with multi-agency partners.

## The LVRN Outcomes Framework:

1. provides an overview to guide progress and assess impact;
2. is a mechanism for accountability; and
3. aims to improve the quality of interventions funded by the LVRN by focusing on achieving outcomes.

This document makes significant updates to the original Outcomes Framework by harnessing learning from the past three years and focusing specifically on outcomes that we aim to achieve – at programme-level (i.e., the LVRN as a whole) – by March 2025.

We acknowledged, in the Outcomes Framework 2020, that many of the indicators will take a long-time to be realised. With the knowledge that the current LVRN funding will end in March 2025, we have produced this document to assist us in focusing our attention on achieving – and evidencing achievement of – the most relevant outcomes for each intervention and at LVRN programme-level from now until March 2025.

By now, each individual intervention also has its own or is working towards developing its own, bespoke outcomes framework which provides further detail about the short-, medium- and long-term outcomes for that particular intervention.

Together, the outcomes, indicators and measures support us to evidence the LVRN's contributions to preventing and reducing serious violence.

We hope that the evidence will be useful to commissioners and key stakeholders involved in delivering serious violence prevention interventions in the future.



# Background to this Framework

## What are the LVRN key outcomes?

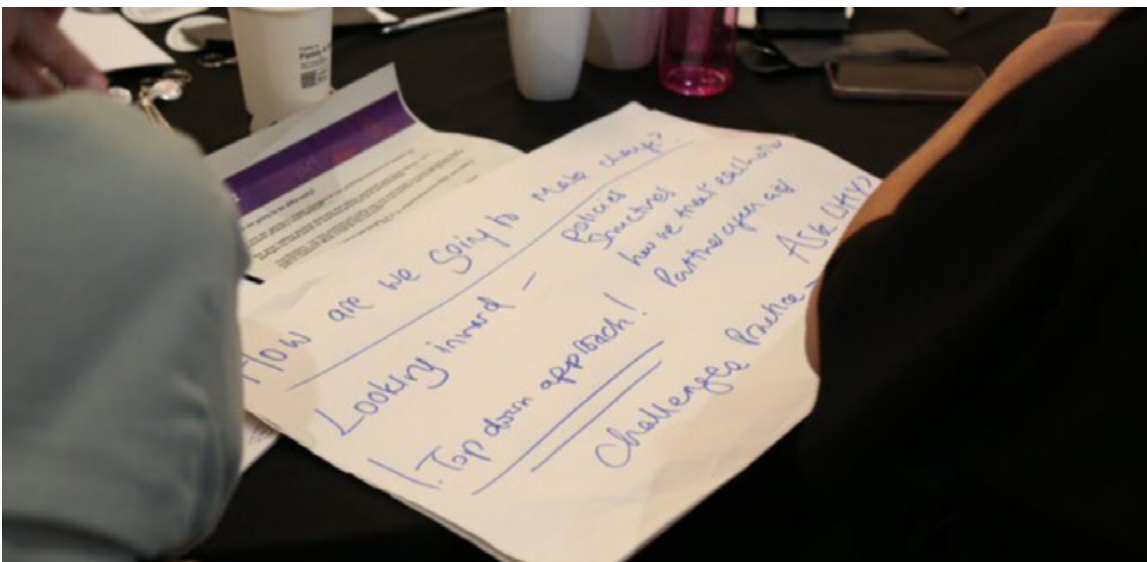
In the original Lancashire Violence Reduction Network (LVRN) Outcomes Framework there were eight key outcomes, which set out high-level aspirational outcomes. Since developing the initial framework, feedback from practitioners, programme leads, clients and evaluators have helped the network to drill down and identify outcomes, indicators and measures most relevant to specific interventions.

## The key outcomes continue to be derived from:

1. The Home Office requirements;
2. The LVRN 2020-2025 Strategy;
3. The intervention and programme-level theories of change;
4. The LVRN Strategic Needs Assessments 2019, 2021, 2022 and 2023;
5. Community and lived experience perspectives.

## What has changed?

We have reviewed and restructured the outcomes to align with our updated LVRN theory of change for 2023 and the theory of change developed as part of the national evaluation of VRUs, leading us to focus on four key outcomes from 2023-2025.



<sup>1</sup> The Home Office (as outlined in the 2020-2021 Violence Reduction Units Grant Agreement) are particularly interested in the following 'success measures': (1) A reduction in hospital admissions for assaults with a knife or sharp object and especially among those victims aged under 25; (2) A reduction in knife-enabled serious violence and especially among those victims aged under 25; (3) A reduction in all non-domestic homicides and especially among those victims aged under 25 involving knives.

<sup>2</sup> The LVRN 2020-2025 Strategy - [www.lancsvrn.co.uk/wp-content/uploads/2020/06/Lamcs-VRN-Strategy.pdf](http://www.lancsvrn.co.uk/wp-content/uploads/2020/06/Lamcs-VRN-Strategy.pdf)

<sup>3</sup> The LVRN Strategic Needs Assessment 2020 - [www.lancsvrn.co.uk/wp-content/uploads/2020/04/LVRNNeedsAssessmentv2.pdf](http://www.lancsvrn.co.uk/wp-content/uploads/2020/04/LVRNNeedsAssessmentv2.pdf)

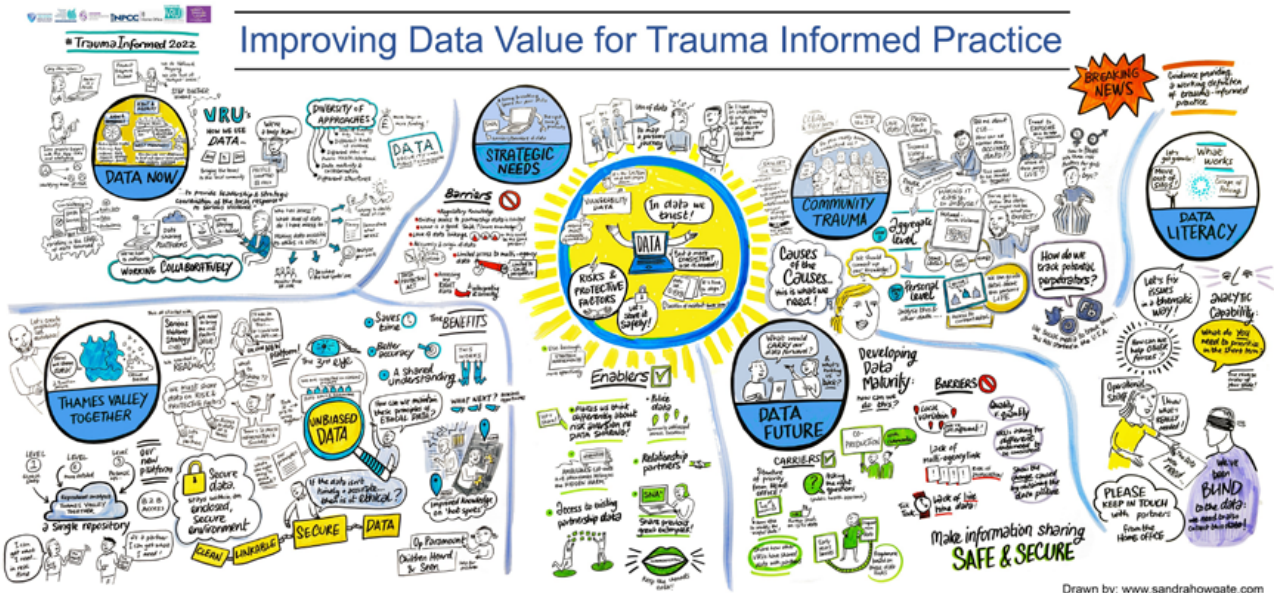
<sup>4</sup> E.g. Planning Express survey; 'Round Our Way' project; Youth Violence Consultation.

<sup>5</sup> Violence Reduction Units, Year ending March 2022 evaluation report - <https://www.gov.uk/government/publications/violence-reduction-units-year-ending-march-2022-evaluation-report/violence-reduction-units-year-ending-march-2022-evaluation-report>

# Interrelated outcomes frameworks and data sources

The LVRN recognises that there are other outcomes frameworks that complement the LVRN outcomes, indicators and measures detailed within this framework (e.g. individual School Improvement Plans, the Lancashire Children and Young Persons Outcomes Framework and the Lancashire Early Years Outcomes Framework).

On the back of the original Outcomes Framework, the LVRN established and currently chairs the Pan-Lancashire Data Group and the Pan-Lancashire Data Working Ethics Group, which considers how partners can better work together to collect and share data where there are areas of cross-over and agree on how frequently data should – and can realistically and ethically – be collected and shared.





## Notes about impact, outcomes, indicators and measures

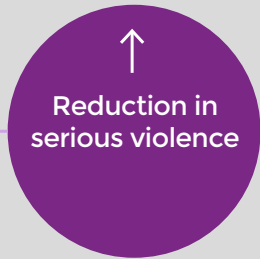
- Our impact (the longer-term effects of our work) can be difficult to evidence. It takes time to measure change, and a number of different actors and factors are involved in creating significant, longer-term changes.
- To track impact in a meaningful way, we need to be able to demonstrate the role that the LVRN or LVRN commissioned interventions had to play in creating longer-term change. This involves understanding the role that other organisations and wider factors had. It also involves understanding how much change would have happened if the LVRN did not exist (sometimes referred to as the counterfactual). Getting to grips with these issues requires a sophisticated approach to evaluation and research design, which is why we commission experts to provide independent consultancy to evaluate our work.
- Outcomes are the changes and the ‘end’ result of our processes and activities.
- Outcome indicators are specific, measurable pieces of information that we collect to keep track of the difference our work is making. They tell us whether or not we are achieving the outcomes and how much change has occurred.
- Some of the most important outcomes from our work are ‘soft’ outcomes – internal changes to the way people feel or think that are impossible to observe directly. To set indicators for soft outcomes, we think about how we would tell if the outcome had been achieved.
- We refer to ‘measures’ – in a broad sense – to mean ways of assessing the importance, effect and value of something. Measures form part of our plans to monitor progress and understand the corresponding indicators.
- This Outcomes Framework includes a range of measures, including quantitative data at individual and population-level. We also work with our commissioned evaluation partner to draw on qualitative methods to help us to explain why observed outcomes happen. Qualitative approaches are especially beneficial in cases where some aspects of an intervention’s logic model are difficult to quantify. Ways of measuring differ for particular indicators and outcomes.



# The LVRN Outcomes Framework

2023-2025

PRIMARY OUTCOME



- Reduction in hospital admissions for assaults with a knife or sharp object and especially among victims aged under 25
- Reduction in knife-enabled serious violence and especially among victims aged under 25
- Reduction in all non-domestic homicides and especially among victims aged under 25 involving knives
- A reduction in other types of serious violence (not listed in 4.1-4.3): other homicides, rape, violence with injury, knife crime, gun crime, domestic violence, robbery, aggravated burglary and child exploitation

→ [LINK](#)

INTERMEDIATE OUTCOMES



- Improved engagement in training/education
- Reduced school exclusions
- Improvement in employment prospects
- Improved mental health and wellbeing
- Improved physical health
- Improved relationships

→ [LINK](#)



- Improved perceptions of community safety
- Improved engagement with service/intervention providers
- Improved feelings of trust in service/intervention providers

→ [LINK](#)



- Organisational / professional culture change towards serious violence response
- Effective multi-agency working processes
- Evidence-based interventions
- Collaboration and co-production with young people and communities in developing a whole-system approach
- Information and data sharing to understand the landscape of serious violence, target interventions, monitor trends and evidence progress and outcomes

→ [LINK](#)



## Outcome 1: Develop a whole-systems approach to preventing serious violence

Indicators	Example measures	LVRN programme-level <sup>6</sup>	Intervention-level <sup>7</sup> (If so, name of intervention)
<b>1.1 Organisational/ professional culture change towards serious violence response</b>	<b>1.1.1</b> Professionals have an understanding of the 'causes' of violence and the protective factors to prevent serious violence	✓	✓ • Trauma Informed Workforce Development • Trauma Informed Education
	<b>1.1.2</b> Intervention staff report feeling knowledgeable in Trauma Informed care	✓	✓ • Trauma Informed Workforce Development • Trauma Informed Education
	<b>1.1.3</b> Organisations have used the LVRN Trauma Informed readiness toolkit to progress culture change		✓ • Trauma Informed Workforce Development
	<b>1.1.4</b> Organisations have achieved a Bronze, Silver or Gold Trauma Quality Mark (via One Small Thing) by evidencing a set of best practice standards in Trauma Informed working		✓ • Trauma Informed Education
	<b>1.1.5</b> Lancashire is ready for the serious violence duty, as per Crest's (Home Office commissioned) assessment	✓	
	<b>1.1.6</b> Governance arrangements are in place to sustain a focus on preventing serious violence, independent of the LVRN	✓	
<b>1.2 Effective multi-agency working processes</b>	<b>1.2.1</b> People involved in serious violence report improvement in coordination of support		✓ • Champions Youth and Adults • Emergency Department Navigators • Prisoners and Prisoners' Families
	<b>1.2.2</b> Leaders, managers and frontline practitioners report feeling multi-agency working is strengthened	✓	✓ • All interventions

✓ This indicator applies at this level (i.e., programme-level, intervention-level or both)<sup>1</sup>.

Indicators	Example measures	LVRN programme-level <sup>6</sup>	Intervention-level <sup>7</sup> (If so, name of intervention)
<b>1.3 Evidence-based interventions</b>	<b>1.3.1</b> Interventions have a theory of change and there is a developing evidence-base to support interventions	☑	☑ · All interventions
	<b>1.3.2</b> Evaluation findings are used to design, delivery and improve interventions	☑	☑ · All interventions
<b>1.4 Collaboration and co-production with young people and communities in developing a whole-system approach</b>	<b>1.4.1</b> Young people and communities are consulted about how to prevent serious violence and provide for feedback to continue to improve interventions	☑	
<b>1.5 Information and data sharing to understand the landscape of serious violence, target interventions, monitor trends and evidence progress and outcomes</b>	<b>1.5.1</b> Data is available to target interventions	☑	☑ · All interventions · GRIP
	<b>1.5.2</b> Hotspots and at-risk cohorts are identified	☑	☑ · GRIP
	<b>1.5.3</b> Number of new data sharing agreements in use	☑	
	<b>1.5.4</b> Service design is based on local data/needs		☑ · All interventions
	<b>1.5.5</b> Service-level data is routinely collected and shared to monitor outcomes and support evaluation		☑ · All interventions
	<b>1.5.6</b> Information sharing processes and systems are equipped to support the serious violence prevention system	☑	
	<b>1.5.7</b> Increased sharing of information and evidence	☑	☑ · All interventions

☑ This indicator applies at this level (i.e., programme-level, intervention-level or both).

<sup>6</sup> For the purposes of this Outcomes Framework, programme-level refers to the LVRN work in its totality, including the data work stream led by the LVRN.

<sup>7</sup> Current LVRN interventions are: ED Navigators, Champions Youth, Champions Adult, Trauma-informed Workforce Development; Trauma-informed Education and Prisoners and Prisoners' Families. We use the terminology 'All interventions' when a measure applies to all the current LVRN interventions.

## Outcome 2:

### Improved perceptions of community safety and trust in organisations working to prevent serious violence

Indicators	Example measures	LVRN programme-level <sup>6</sup>	Intervention-level <sup>7</sup> (If so, name of intervention)
<b>2.1 Improved perceptions of community safety</b>	<b>2.1.1</b> Reduced fear of violence, e.g. street safe reports	☑	☑ • GRIP
<b>2.2 Improved engagement with service/intervention providers</b>	<b>2.2.1</b> Number of (at-risk) people reached	☑	☑ • Emergency Department Navigators • Champions Youth and Adults • Prisoners and Prisoners' Families
	<b>2.2.2</b> Number of (at-risk) people engaged <sup>8</sup> in interventions	☑	☑ • Emergency Department Navigators • Champions • Prisoners and Prisoners' Families
	<b>2.2.3</b> Clients feel engagement is meaningful and beneficial		☑ • Emergency Department Navigators • Champions
<b>2.3 Improved feelings of trust in service/intervention providers</b>	<b>2.3.1</b> Clients feel they can trust service providers	☑	☑ • Emergency Department Navigators • Champions • Prisoners and Prisoners' Families

☑ This indicator applies at this level (i.e., programme-level, intervention-level or both)<sup>1</sup>.

<sup>8</sup> Engagement to be clearly defined for each intervention, e.g., the Champions programme collects data on clients who are 'enrolled' and taking part in the Champions programme.

## Outcome 3: Improved life outcomes

Indicators	Example measures	LVRN programme-level <sup>6</sup>	Intervention-level <sup>7</sup> (If so, name of intervention)
<b>3.1 Improved engagement and achievement in education or training</b>	<b>3.1.1</b> Programme records		✓ • Trauma Informed Education • Champions Youth and Adults • Emergency Department Navigators
	<b>3.1.2</b> Persistent truancy (e.g. Lancashire Insight; programme records)	✓	✓ • Trauma Informed Education • Champions Youth • Emergency Department Navigators
	<b>3.1.3</b> Educational attainment rate (e.g. Public Health England Fingertips; programme records)	✓	✓ • Trauma Informed education
<b>3.2 Reduced school exclusions</b>	<b>3.2.1</b> Programme records		✓ • Trauma Informed education
	<b>3.2.2</b> Exclusion rates	✓	✓ • Trauma Informed education
	<b>3.2.3</b> Rate of under 18s not in education, employment or training (Lancashire Insight)	✓	
<b>3.3 Improvement in employment prospects</b>	<b>3.3.1</b> Programme records		✓ • Champions Youth and Adult • Emergency Department Navigators
	<b>3.3.2</b> Lancashire (un)employment rate	✓	
	<b>3.3.3</b> Educational attainment rate (Public Health England Fingertips)	✓	

✓ This indicator applies at this level (i.e., programme-level, intervention-level or both).

Indicators	Example measures	LVRN programme-level <sup>6</sup>	Intervention-level <sup>7</sup> (If so, name of intervention)
<b>3.4 Improved mental health and wellbeing</b>	<b>3.4.1</b> Programme records		<input checked="" type="checkbox"/> <ul style="list-style-type: none"> <li>• Champions Youth and Adult</li> <li>• Emergency Department Navigators</li> <li>• Prisoners and Prisoners' Families</li> </ul>
	<b>3.4.2</b> Hospital admissions for self-harm	<input checked="" type="checkbox"/>	
	<b>3.4.3</b> Hospital admissions for mental and behavioural disorders (Public Health England Fingertips)	<input checked="" type="checkbox"/>	
<b>3.5 Improved physical health</b>	<b>3.5.1</b> Programme records		<input checked="" type="checkbox"/> <ul style="list-style-type: none"> <li>• Champions Youth and Adult</li> <li>• Emergency Department Navigators</li> </ul>
	<b>3.5.2</b> Hospital admissions for alcohol-related conditions	<input checked="" type="checkbox"/>	
	<b>3.5.3</b> Physically active adults	<input checked="" type="checkbox"/>	
	<b>3.5.4</b> Prevalence of smoking (Public Health England Fingertips)	<input checked="" type="checkbox"/>	
<b>3.6 Improved relationships</b>	<b>3.6.1</b> Programme records		<input checked="" type="checkbox"/> <ul style="list-style-type: none"> <li>• All interventions</li> </ul>
	<b>3.6.2</b> Operation Encompass referrals (Lancashire Constabulary)	<input checked="" type="checkbox"/>	
	<b>3.6.3</b> Number of child protection and looked-after children plans	<input checked="" type="checkbox"/>	

This indicator applies at this level (i.e., programme-level, intervention-level or both).

## Outcome 4: Reduction in serious violence

Indicators	Example measures	LVRN programme-level <sup>6</sup>	Intervention-level <sup>7</sup> (If so, name of intervention)
<b>4.1 Reduction in hospital admissions for assaults with a knife or sharp object and especially among victims aged under 25</b>	<b>4.1.1</b> Recorded hospital admissions by police force area extracted from NHS Digital freedom of information requests	☑	☑ • Emergency Department Navigators • GRIP
<b>4.2 Reduction in knife-enabled Serious violence and especially among victims aged under 25</b>	<b>4.2.1</b> Recorded crime and investigations extracted from Lancashire Constabulary police recording systems	☑	☑ • GRIP
<b>4.3 Reduction in all non-domestic homicides and especially among victims aged under 25 involving knives</b>	<b>4.3.1</b> Recorded crime and investigations extracted from Lancashire Constabulary police recording systems	☑	☑ • GRIP
<b>4.4 A reduction in other types of serious violence (not listed in 4.1-4.3): other homicides, rape, violence with injury, knife crime, gun crime, domestic violence, robbery, aggravated burglary and child exploitation</b>	<b>4.4.1</b> Recorded crime and investigations extracted from Lancashire Constabulary police recording systems	☑	☑ • GRIP

☑ This indicator applies at this level (i.e., programme-level, intervention-level or both)<sup>8</sup>.



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